

Fort Bend County, Texas Recovery Plan

State and Local Fiscal Recovery Funds

2021 Report

Note: The Recovery Plan Performance Report will provide the public and Treasury information on the projects that recipients are undertaking with program funding and how they are planning to ensure program outcomes are achieved in an effective, efficient, and equitable manner. While this template includes the minimum requirements for the Recovery Plan, each recipient is encouraged to add information to the plan that they feel is appropriate to provide information to their constituents on efforts they are taking to respond to the pandemic and promote an equitable economic recovery.

Each jurisdiction may determine the general form and content of the Recovery Plan, as long as it meets the reporting requirements, and recipients are encouraged to tailor this template to best meet their needs. Use of infographics, tables, charts, pictures, case studies, and other explanatory elements are encouraged.



Notes on using this template

All States and territories, and metropolitan cities and counties with a population that exceeds 250,000 residents that are recipients of State and Local Fiscal Recovery Funds (SLFRF) awards are required to produce a Recovery Plan Performance Report (the "Recovery Plan"). The Recovery Plan provides information on the recipient's projects and how they plan to ensure program outcomes are achieved in an effective and equitable manner. It will include key performance indicators identified by the recipient and some mandatory indicators identified by Treasury. Each annual Recovery Plan must be posted on the public-facing website of the recipient by or on the same date that the recipient submits the report to Treasury.

The initial Recovery Plan will cover the period from the date of award to July 31, 2021 and must be submitted to Treasury by August 31, 2021. Thereafter, the Recovery Plan will cover a 12-month period and recipients will be required to submit the report to Treasury within 30 days after the end of the 12-month period (by July 31)

period (by daily 31).		
Annual Report	Period Covered	Due Date
1	Award Date – July 31, 2021	August 31, 2021
2	July 1, 2021 – June 30, 2022	July 31, 2022
3	July 1, 2022 – June 30, 2023	July 31, 2023
4	July 1, 2023 – June 30, 2024	July 31, 2024
5	July 1, 2024 – June 30, 2025	July 31, 2025
6	July 1, 2025 – June 30, 2026	July 31, 2026
7	July 1, 2026 – December 31, 2026	March 31, 2027

Instructions:

This document is meant as a suggested template for applicable SLFRF recipients to assist them in submitting their Recovery Plan. Recipients should consult the SLFRF Guidance on Recipient Compliance and Reporting Responsibilities (Reporting Guidance) located at https://home.treasury.gov/system/files/136/SLFRF-Compliance-and-Reporting-Guidance.pdf for detailed guidance on the submission of this report.

Treasury encourages Recipients to tailor this report to best meet their needs in terms of format and content. Treasury recommends the use of infographics, tables, charts, pictures, case studies, and other explanatory elements in describing their programs.

Text in italics represents the requirements from the Reporting Guidance and is meant to serve as a reference as recipients prepare their Recovery Plan. This instructions page and the *text in italics* should be removed before the final transmitted report is published and submitted to Treasury.

Additional information around Expenditure Categories is located in Appendix 1 of the Reporting Guidance.

For More Information

More information about the State and Local Fiscal Recovery Fund program and associated reporting requirements are located at www.treasury.gov/SLFRP.

Questions on reporting, eligible uses, or other general topics should be directed to SLFRP@treasury.gov.



Fort Bend County, Texas 2021 Recovery Plan

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GENERAL OVERVIEW

1. Executive Summary

Fort Bend County, as a recipient of Coronavirus State and Local Fiscal Recovery Funds (SLFRF) through the American Rescue Plan Act (ARPA) has budgeted these funds for several purposes, including responding to the public health emergency and its negative economic effects due to COVID-19 by providing assistance to communities, households, small businesses, nonprofits or industries hit particularly hard by the pandemic.

For FY 2021, Fort Bend County has allocated ARPA funds for key public health response initiatives, pandemic relief efforts, economic recovery, citizens assistance, and to support non-profit organizations that addressed critical needs within the community. These activities have been targeted to socially and economically disadvantaged populations within the County. Specific programs and projects have been implemented such as vaccine dissemination, emergency and supportive food assistance, housing and emergency shelter, childcare assistance, small business recovery and support, transportation, and health care services to prevent the spread of COVID-19.

Key Outcome Goals:

Fort Bend County's key outcome goals through the use of SLFRF funds are to provide a robust, strong and equitable recovery for all residents, businesses and public servants of Fort Bend County. The impact of the County's programs and projects would be to improve the overall social, health and economic recovery through efforts which are targeted to those most in need across the County but accessible to all that would benefit from the assistance. The County's key goals include:

- Increase vaccine outreach, distribution and vaccinations to achieve a vaccination rate above the 70% targeted threshold;
- Provide direct housing assistance to prevent homelessness, evictions and foreclosures;
- Provide small businesses assistance with grant funds to remain open, accelerate their recovery, provide employment and deliver essential services;
- Provide child care services to support working families and school-aged children impacted by the COVID-19 virus;
- Provide food and nutrition to improve food security to those communities and residents that are most economically challenged;
- Provide economic, mental and physical support to front-line and healthcare workers that are essential to the prevention and minimizing the spread of COVID-19;
- Improve EMS services to respond to COVID-19 and reduce hospitalizations:
- Provide support to non-profits to extend and expand the service delivery to residents impacted by COVID-19;
- Provide youth employment, training and education; and



 Support the criminal justice center to reduce entry of youth and others into the criminal justice system and improve mental illness support.

Current Summary of Accomplishments:

- County Vaccination Rates
 - o 85% of FBC residents age 65+
 - o 69% of FBC residents age 12+
- Established a Coronavirus website for information on County activities and response: https://www.coronavirusfortbend.gov/
- ❖ 837,190 total vaccine doses administered to FBC residents
- ❖ 395,881 total fully vaccinated residents
- ❖ 65,019 partially vaccinated residents
- ❖ \$4.67 Million distributed for Rental Assistance* (Projected at \$28M)
- ❖ \$1.13 Million distributed for Small Business Grants* (Projected at \$11.7M)
- \$16.00 Million for non-profit assistance
- ❖ Over \$9M allocated in FY2021 for Infrastructure and Broadband

*As of July 31, 2021.

The progress on these outcomes will be measured in FY 2022-2026 as the ARPA funds get expended and obligated through FY2024.

The challenges will be to continue to achieve a high vaccination rate as eligibility of the vaccine expands. To continuously provide outreach and access equitably to the County's most economically challenged residents and communities. This outreach will require expanded resources to support local and other Statewide efforts, including navigators and other health services resources to support this effort. The administrative resources that are needed to support this continuous effort may need to expand to maximize benefits and realize County goals in the response to COVID-19.

2. Uses of Funds

Fort Bend County has budgeted \$157,421,889 of ARPA funds of which \$86,392,945 is allocated to be expended in FY 2021. The County's approach to providing a strong and equitable recovery from the COVID-19 pandemic is to identify specific programs and projects that provide direct assistance across the entire County, as well as projects that have meaningful impact to neighborhoods and communities that are disproportionately underserved and under resourced. The County engaged it's vast network of non-profit partners, local chambers as well as community leaders and direct constituent feedback, to provide input and guidance on the specific needs of the community. The County also utilized social media as well as other media channels to inform, educate and obtain input of community leads to ensure low to moderate income households are prioritized for assistance as well as beneficiaries of regional infrastructure projects. This includes services such as broadband assistance, water and sewer improvements, rental assistance, food and nutrition programs as well as childcare. In alignment



with the emphasis that ARPA has on prioritizing assistance to the economically disadvantaged, the County has distributed resources that will meet this guidance with measurable results and outcomes.

The following are the projected expenditure levels for the categories and key intended outcome goals as listed below:

a. Public Health (EC 1)

Mental Health Initiatives

Cost	Project Descriptions	Intended Outcomes
\$4,000,000	Assisting vulnerable	Support the provision of
	populations including children	assertive community
	& families	treatment (ACT) services for persons with serious mental
	Housing support &	illness and/or co-occurring
	coordination	mental illness & reduce
		barriers to care with increased engagement
	Expansion of clinical	increased engagement
	services, case management & continuity of care	Increase protective factors
	a continuity of care	and residency
	Expansion of assertive	·
	community treatment,	Increase reunification of
	intensive mental health &	children and families (CPS
	substance abuse services, wraparound support,	cases)
	counselling, skills training	Decrease length of
	g, crains it air in g	incarceration and recidivism
	Clinical staff for assessment	for individuals connected to
	& trauma focused services	services
	for children, adults, first	les and a second to the short
	responders/essential workers	Improve access to timely evaluations
	1	Evaluations

EMS Vehicles & Equipment

Cost	Project Description	Intended Outcomes
\$2,000,000	Purchase of vehicles and specialized equipment	Expand current response vehicle capabilities and to better position the EMS
	Medical Oxygen Generator System (MOGS)	service to tackle the respiratory impact of COVID virus as well as the current



	and future pandemic
	responses

Recovery & Engagement Coordination

Cost	Project Description	Intended Outcomes
\$397,000	Planning pandemic	Support for Vaccine outreach
	regulations, response	campaign and other related
	meetings, events & initiatives	activities in coordination with
		the Health and Human
	Managing constituent	Service Department
	services related to recovery	
	needs	Support for establishing
		economic development
	Managing the business	operation, specifically aiding
	functions of the Pandemic	efforts to support small and
	response	minority-owned businesses

Detention Body Scanners

Cost	Project Description	Intended Outcomes
\$159,000	Purchase of Detention Body Scanners	Reduce the exposure of employees and inmates to COVID-19 and infectious
	Personnel training	diseases.
		Reduce the number of persons who make physical contact with inmates.
		Reduce the number of times an inmate is physically touched by a staff member.

Night Shift CIT Program

Cost	Project Description	Intended Outcomes
\$1,065,240	Deploy night shift CIT	Reduce the number of
	personnel to directly respond	emergency detention orders
	to the increased number and	to below the current level of
	types of mental health crisis	35.8%
	calls that arise on the night	



shift hours, between 9:00 p.m. and 6:00 a.m.	Increase the number of alternative interventions by 5%
	Reduce the number of cases in which mental health consumers are physically injured
	Improve overall CIT call responses by effectively providing intervention and returning to service in shorter time periods

Portable Generator & OEM Box Truck

Cost	Project Description	Intended Outcomes
\$312,807	Purchase of portable generator Purchase of OEM Box Truck	Portable generator to be used for sheltering needs during emergency situations and for vaccination sites
		Box Truck to be used for transportation and storage of materials that are related to testing, vaccination, and operations sites.

CARES Continuance

Cost	Project Description	Intended Outcomes
\$10,000,000	Furtherance of generally administrative COVID response support services utilized by various County departments, initially funded by the CARES Act fund	COVID response support services to include non-medical auxiliary staff to support Health and Human Services COVID testing, contact tracing, data collection, and vaccination initiatives.
		Support temporary County HHS positions created to



	manage COVID response
	efforts

Animal Services Lifesaving Programs Aide

Cost	Project Description	Intended Outcomes
\$55,590	Personnel cost	Aid to assist with finding placement for the pets through a robust intake diversion, foster and transport program grows daily

b. Negative Economic Impacts (EC 2)

Business Accelerator Program

Cost	Project Description	Intended Outcomes
\$1,236,000	Regimented 12 course Business Assistance program	Providing businesses with the tools to accelerate their
	and Certification assistance	businesses and resurge with
	program	a stronger business than
		before the pandemic.
	Operating capital for qualified	
	businesses by way of public	Recruit 100 Fort Bend
	grants, private grants,	County based businesses
	traditional funding or non-	and double their annual
	traditional funding sources	revenue within three years.
	Accountability network of	Provide a \$5,000.00 grant
	entrepreneurs for	award as incentive to
	partnerships and business	complete the program and
	opportunities	realize benefits.

Small Business Grant Program

Cost	Project Description	Intended Outcomes
\$10,164,000	Supplemental Grant Awards have been made available for small business applicants that are between \$25K and below \$5M in annual revenue.	Approve over 1,000 businesses to help them continue operations, increase employment opportunities and resources to remain



open in a safe and socially distant environment.
Provide incentives for employment and improvements to facilities to prevent the spread of COVID-19
Average grant award issued: \$12,500

Emergency Rental and Utility Assistance Program Note:This is ERA 1 and ERA 2.

Cost	Project Description	Intended Outcomes
\$6,254,765	Fort Bend County has	The ERA Program will
	allocated funding to assist	provide rent and/or utility
	households that are unable to	assistance for up to twelve
	pay rent and utilities due to	(12) months, or until funds
	the COVID-19 pandemic.	are exhausted.
		Priority is households at or
		below 80% AMI.
		Avoid risk of homelessness
		and reduce evictions.

COVID-19 Mortgage and Utility Assistance Program

Cost	Project Description	Intended Outcomes
\$7,000,000	Fort Bend County has	The COVID-19 Mortgage
	allocated an additional	Assistance Program will
	funding to assist households	provide mortgage and/or
	that are unable to pay their	utility assistance for up to
	Mortgage and utilities due to	twelve (12) months, or until
	the continued impact of the	funds are exhausted.
	COVID-19 pandemic	
		This will reduce foreclosures
		and delinquencies to
		mortgage payments to
		prevent homelessness.



Summer Youth Employment Program

Cost	Project Description	Intended Outcomes
\$3,000,000	Employ teens and young adults on a temporary basis to address the increase of workload and work backlogs in county offices and area municipalities that are a result of response to COVID-19	Decrease the backlog caused by the Coronavirus Pandemic, while exposing 250 youth to employment opportunities in government The youth to assist with work backlogs, while gaining valuable work experience and an income
		Provide financial resources to disadvantaged and opportunity to youth in efforts to recover from and excel through the Pandemic.

County Clerk Docket E-Reset Staffing

Cost	Project Description	Intended Outcomes
\$392,400	Processing Resets for the	Additional virtual process for
	Judiciary due to COVID	court dockets and additional
		responsibility of accepting
		court resets, and then
		electronically sending them to
		the court so that the
		Coordinator can reset the
		case

District Clerk Docket E-Reset Staffing

Cost	Project Description	Intended Outcomes
\$384,000	The E-Reset process to tackle the backlog of court proceedings generated by the Covid-19 pandemic	Review, accept, and route the reset electronically to the district court to be assigned a court setting and electronically signed by the court.
		Input the date given by the court into case management



automatic	hich will then ally send electronic n to all attorneys of
the reset	

Court Security Improvements

Cost	Project Description	Intended Outcomes
\$596,430	Court Security improvements to tackle the backlog of court adjudications as courts closed for the pandemic	Reduce safety threats as the adversarial process proceeds daily to protect victims, witnesses, and defendants as well as the courtroom work group
		Protect justice personnel, jurors, and potential jurors throughout increased caseloads
		Facilitate the administration of justice as more defendants seek their trials and due process
		Protect and advance members of marginalized and economically disadvantaged communities

District Attorney Public Integrity Program

Cost	Project Description	Intended Outcomes
\$1,647,820	Resources & Personnel to handle increased need for	Justice for our victims
	investigation and prosecution of public integrity crimes, including financial crimes due to the Covid-19 pandemic	To be responsible to Fort Bend constituency and government
		Hold criminals accountable
		Recover funds, and limit further damage



District Attorney Expose Excellence Youth Outreach Program

Cost	Project Description	Intended Outcomes
\$2,000,000	Program for at-risk children and need for intervention with protective factors that diminished due to COVID-19	Reduce entry of youth into the juvenile justice system Produce successful citizens
	Provide Job Skills and Career Training, Business and Entrepreneur Workshops, Recreational Activities, Life Skills Training, Field Trips, Self-Expression Activities (Spoken Word, Poetry, and Visual Arts), Tutoring Services, Driver's Education, Financial Aid Advocacy and Support, Academic Support and Advocacy, Exposure to Fine Arts, Mental Health and Substance Abuse Support	in the society Provide a positive impact in the community depressed by the pandemic

Emergency Services Districts Hazard Incentive Pay

Cost	Project Description	Intended Outcomes
\$500,000	Provide hazard incentive pay to employees of Emergency Services Districts in Fort Bend County	Support full-time and part- time employees (firefighters, emergency medical responders, and those who directly supervise such employees such as supervisory personnel) whose services are substantially dedicated to mitigating or responding to the COVID-19 public health emergency

Associate District Judges

Cost Project Description	Intended Outcomes
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\$1,185,690	Hiring additional Associate District Judges to handle the backlogs of criminal and civil cases, resulting from Covid-19 complete shut-down, and	Achieve equitable processing of cases including the Court's ability to lessen the arrest to trial wait time for those criminal defendants
	later slowdown in court services, through FY-2024	Achieve equitable timeframe for defendants on the lower end of the socio-economic scale and for those economically advantaged

District Clerk Passport Clerks

Cost	Project Description	Intended Outcomes
\$113,000	Additional Personnel to	Ease the backlog of passport
	handle the backlog of	processing
	passport appointments	
	requested by the constituents	
	of Fort Bend County	

Tax Office Clerks

Cost	Project Description	Intended Outcomes
\$169,490	Personnel for Web Dealer,	Eliminate the backlog of Web
	Title Services, Mail in Title	Dealer transactions,
	Service	Registration/renewal of Title
		Services and Mail processing

Constable, Pct. 4 Bailiff

Cost	Project Description	Intended Outcomes
\$71,680	Personnel cost	Deter criminal behavior,
		perform security checks of
		individuals that are attending
		court, and ensure the safety
		of the court staff and visitors
		in reference to the influx of
		trials due to the COVID-19
		backlog



We All Eat Program

Cost	Project Description	Intended Outcomes
\$5,000,000	Program to address food insecurity due to the COVID-19 pandemic and provide free to-go meals from local restaurants.	Synergistic county effort to ensure that local families eat and that local restaurants, food growers, and suppliers receive the patronage they need to stay in business throughout the pandemic. Helps families with food nutrition and avoid unhealthy
		nutritional options or hunger.

c. Water, sewer, and broadband infrastructure (EC 5)

New Domestic Water Well

Cost	Project Description	Intended Outcomes
\$2,000,000	The new water well design; engineering and related	Provide potable domestic water for the residents of City
	technical services	of Kendleton and provide fire protection throughout the city

Scope Of Initial Engineering Studies - West Fort Bend Water Authority (WFBWA)

Cost	Project Description	Intended Outcomes
\$450,000	Develop Population & Water Demand Projections Identify & Analyze Currently Available Water Supplies	Submit Draft of Population & Water Demand Projections Study To WFBWA Submit Draft Currently Available Water Supplies Study to WFBWA

Broadband Infrastructure Assessment

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\$99,599	Preliminary engineering	Development and
	services for a feasibility study	implementation of a
	for and Open Access Model	comprehensive initial plan to
	broadband network	bridge the Digital Divide in
	implementation, accounting	the County and provide
	for the connectivity of the	communication access to
	county assets and Local	government entities and
	Partners	partners as well as
		underserved communities

d. Revenue Replacement (EC 6)

The recovered revenue will be used to fund public safety payroll, Emergency Medical Services payroll, and public health worker payroll beginning March 2021.

Background Informat	tion
1) Fiscal Year End	September
Base Year Revenue Peri	o 9/30/2019
2) Calculation Date	12/31/2020
Number of Months	15
Estimate Revenue	
3) Base Year Revenue	\$ 469,476,696
4) Growth Rate	6.4%
Counterfactual Revenue	\$ 507,382,753
5) Actual Revenue	\$ 457,283,233
Reduction in Revenu	e
Revenue Reduction	\$ 50,099,520
Revenue Reduction %	-9.9%



3. Promoting equitable outcomes

Fort Bend County, has consistently and comprehensively expanded its resources to ensure that all ARPA funds and programs that are funded by ARPA are equitably distributed without any discrimination based upon race or ethnicity. Furthermore, the County has taken steps to adequately assess and maximize resources to historically underserved, marginalized, or adversely affected groups. As one of the most ethnically and racially diverse counties in the US, Fort Bend County consistently promotes and advertises ARPA funds availability across a similarly diverse network of media and communication partners that include ethnically and diverse local non-profits, religious and community of faith leaders, chambers of commerce and the local business community.

The County intends and continues to serve historically underserved communities such as those that have exhibited racial disparity, have limited English proficiency, and those in low-income zip codes of the County. These activities involve using local community networks and extenders to reach and target these communities of racial and ethnic diversity. The County has provided informational flyers, door hangers and notifications through public networks, the County's website and other social media channels to provide awareness of key programs funded by ARPA. The County, through its vast resources and network, is able to provide mobile solutions to reach targeted groups, as well as providing bi-lingual resources to assist residents to apply for programs, acquire vaccinations and adhere to activities designed to prevent and reduce to impact of COVID-19. This unique focus has led to equitable distribution of ARPA funded programs across all historically underserved, marginalized or adversely affected groups.

4. Community Engagement

Fort Bend County's current and planned use of funds incorporates information dissemination of ARPA grants/applications via County website, media releases and social media outlets. The information collected provides demographics as well as racial, income and other demographics that assists the County to reach targeted and diverse populations.

The County also seeks and captures diverse feedback from constituents, community-based organizations, and the community members via its call centers, website and administrative offices. The diversity in the number and type of communications channels assists to promote the County's message of how the ARPA funds will be used and incorporates feedback to design and implement programs with a high level of confidence that reaches the diverse, county-wide populations. Citizens as well as businesses are also welcomed to provide comment and feedback to any of the County elected officials, Commissioner's Court, the County Judge's office or other County agencies and departments to ensure all voices are heard and needs are met. It is the County's ultimate goal to ensure all residents of the County are able to access, comment and help develop the multiple projects and programs designed to assist in the recovery and address the negative economic impact due to COVID-19.



5. Labor Practices

Fort Bend County emphasizes for all of its projects and particularly infrastructure projects, utilize safe and effective labor standards as required by the County and State of Texas laws and regulations. The County's ARPA funded infrastructure projects will adhere to safety regulations and certifications to ensure quality, but also protects the workforce by adhering to OSHA and other workplace standards. Fort Bend County, through its procurement processes, ensure that protocols and labor practices are enforced and adhered to in the review and selection of the most valued awarded vendor to deliver high-quality infrastructure projects. The County also emphasizes local hiring to vendors to increase local economic opportunities for County residents. The County supports local vendors that help bridge the gap between the local employment and providing the needed projects that benefit the County.

6. Use of Evidence

The current projects and programs that Fort Bend County has chosen to implement at this initial stage are limited in the use of evidence-based interventions as defined by this standard. However it is the intent of the County to use future SLFRF funds to design projects with more rigorous program evaluations that will meet this standard and build evidence based criteria.

The County has defined some programs that will eventually be able to provide some of the evidence-based interventions that may be presented in future reports. These are presented below with potential metrics that will lead to data for evaluation.

Programs	Evidence-based interventions/Evaluations
Mental Health Initiatives	Specific evidence-based practices to include Trauma informed care such as Trauma Based Relational Interventions (TBRI), Cognitive Behavioral Therapy, Motivational Interviewing, Housing First Models, Critical Time Intervention, Intensive case management and continuity of care, Assertive Community Treatment and Forensic Assertive Community Treatment
EMS Vehicles & Equipment	COVID-19 placed a tremendous burden on the EMS system as a whole. Patient criticality increased, call volume increased, and hospital saturation increased and the EMS Fleet has been stressed beyond capacity during the Covid-19 Pandemic. Vehicles that typically operate on six to eight emergencies daily are now seeing between ten and fourteen calls for service per day. Vehicle mileages have rapidly increased due to the call volume increase and several vehicles have been down due to maintenance issues for longer timeframes than anticipated.
Recovery & Engagement Coordination	A constituent management tracker will be created by the Recovery & Engagement Coordinator to track the number of constituent calls received, to whom cases are assigned and resolution of the constituents' needs



Programs	Evidence-based interventions/Evaluations
	Consulting peer-reviewed studies for evidence-based public health guidance and policy recommendations
	Performance Measures: time for resolving constituent requests; effectiveness of the use of funds; number of constituents served
Detention Body Scanners	As the COVID 19 public health crisis contributes toward increased awareness of the virus transmission, the body scanner initiative is developed to address and limit employee exposure and physical touching of inmate's persons and property.
	Evidence-based statistics is based on number of number of persons who have to make physical contact with inmates, number of times an inmate is physically touched by a staff member
Night Shift CIT Program	The specific evidence-based practices to include - The CIT mental health crisis intervention model that improves officer cognitive and attitudinal outcomes, including knowledge, attitudes, and self-efficacy
	The CIT model as a policy and practice to adapt best strategies given unique contexts of application in mental health crisis situations
	The CIT model will be assessed in terms of organizational outcomes, such as confidence in mental health response teams to improve officer behavioral intentions in terms of force preferences and endorsement of de-escalation and linkages to mental health services,
	Application of the Evidence-Based Policing Matrix developed by George Mason University's Center for Evidence-Based Crime Policy
Portable Generator & OEM Box Truck	The supply chain movement due to COVID response has caused the county to have a Box Truck to be used for transportation and storage of materials that are related to testing, vaccination, and operations sites. Incoming shipments for both COVID-19 vaccines and ancillary products and their delivery frequencies will be monitored.
	The need also includes medical & vaccination sites and shelters needing power with generators in case of needs arising
CARES Continuance	This project is in place to support the efforts by various county departments toward Public Health, Economic impacts & Services to disproportionately impacted communities due to COVID 19



Programs	Evidence-based interventions/Evaluations
Animal Services Lifesaving Programs Aide	The influx of potentially 2500 pets into the shelter both as a response to return to school and work and also as people who are employment-insecure losing their homes with end of the rent moratorium requires an additional 14,000 manpower hours per year to find placement for these pets through a robust intake diversion, foster and transport program
Business Accelerator Program	The program will provide growth opportunities to the COVID impacted businesses that desire to quickly scale their product/service offerings as suppliers to major anchor institutions, corporations, consumer-facing businesses and/or completely rebrand and relaunch their businesses in a mid and post-COVID environment. This program will recruit 100 Fort Bend County based businesses and double their annual revenue within three years
Small Grant Business Program	The program will help businesses facing financial insecurity, substantial declines in gross receipts (e.g., comparable to measures used to assess eligibility for the Paycheck Protection Program), or other economic harm due to the pandemic, as well as businesses with less capacity to weather financial hardship, such as the smallest businesses, those with less access to credit, or those serving disadvantaged communities
Covid-19 Emergency Rental and Utility Assistance Program	The program will provide the maximum amount of assistance to renters in need, while following the United States Department of Treasury guidelines. By doing so, the program has been able to implement the following teams within the overall program: LMI and program documentation verification team (Case management), Eviction Prevention Team (which goes on site to local courts to raise program awareness), homelessness prevention team, Apartment visit outreach team, landlord/vendor team, and a knowledgeable call center team that assist applicants with appointments and completion of their ERA applications.
Covid-19 Mortgage and Utility Assistance Program	Program will provide the maximum amount of assistance to homeowners in need, while following the ARPA guidelines. By doing so, the program has been able to implement the following teams within the overall program: LMI and program documentation verification team (Case management), homelessness Prevention, Community outreach team, vendor team, and a knowledgeable call center team that assist applicants with appointments and completion of their CMAP applications
Summer Youth Employment Program	Through this program, the employed youth are required to submit a daily log of activities performed, indicate how that activity achieved the stated goal of assisting the county departments with COVID related tasks and or COVID related backlogs.
County Clerk Docket E-Reset Staffing	E-reset staffing needed due to the additional responsibility of accepting court resets during the covid pandemic.



Programs	Evidence-based interventions/Evaluations
District Clerk Docket E-Reset Staffing	Additional E-Reset clerks needed to handle the backlog, and to provide an alternative means for cases to get reset without the necessity of having the defendant and/or attorney actually appear in the courtroom and to reduce the number of defendants who would inevitably "slip through the cracks" during the temporary court closure and even now with limited court access during the Covid-19 pandemic.
Court Security Improvements	Additional Court Security Deputies needed to handle additional security issues caused by the backlog of court adjudications as courts closed for the pandemic.
District Attorney Public Integrity Program	The public integrity program will perform evidence-based interventions based on number of cases investigated, number of cases filed and monies recovered
District Attorney Expose Excellence Youth Outreach Program	The expose excellence youth outreach program will perform evidence-based interventions based on number of youth recruited, number of youth retained and increase in public-private partnerships
Emergency Services Districts Hazard Incentive Pay	The program supports the full-time and part-time ESD employees whose services are substantially dedicated to mitigating or responding to the COVID-19 public health emergency
Associate District Judges	The backlog has resulted in added average court wait times of eleven additional months to the normal expected twenty-four month wait from date of filing to initial trial setting for those civil cases filed during, and after the COVID-19 shut-down, and has caused the need to hire additional associated judges
District Clerk Passport Clerks	The backlog of appointments has caused the need to hire additional passport clerks in the District Clerk office
Tax Office Clerks	The backlog of web dealer transactions, registration/renewal of title services & mail processing has caused the need to hire additional clerks for the Tax office
Constable, Pct. 4 Bailiff	COVID 19 pandemic has caused the need for a full-time designated bailiff in the interest of security and court personnel to improve efficiency and safety while in the court room
We All Eat Program	The program will perform evidence-based interventions based on number of county residents served, number of meals served and amount of funds provided to local restaurants
New Domestic Water Well	Based on the inspection, it is determined that a new water well would be required to replace Water Well No. 1.The project requires a new well with a pumping capacity of 300 gpm to be designed to include necessary piping and electrical either at the existing site or an alternative site on City owned property.
Scope Of Initial Engineering Studies - West Fort Bend Water Authority (WFBWA)	The study will evaluate water use data, available water supplies, population trends and future use projections including potential for future impacts of COVID-19 public health emergency or other future pandemics



Programs	Evidence-based interventions/Evaluations
Broadband Infrastructure Assessment	The assessment project entails preliminary engineering services for a feasibility study for and Open Access Model broadband network implementation, accounting for the connectivity of the county assets and local partners with goals for broadband infrastructure expansion for underserved, marginalized, and adversely affected groups within the County

7. Table of Expenses by Expenditure Category

In this section, list the amount of funds used in each Expenditure Category. The table should include cumulative expenses to date within each category, and the additional amount spent within each category since the last annual Recovery Plan.

Jurisdictions may modify the table as needed by deleting unused rows where they have not expended any funds or by adding columns to more clearly characterize their program expenditures over time.

For the initial Recovery Plan, the amounts listed for "Cumulative expenditures to date" and "Amount spent since last Recovery Plan" will be equal.

	Category	Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health		
1.1	COVID-19 Vaccination	\$25,113.00	\$25,113.00
1.2	COVID-19 Testing	\$63,751.00	\$63,751.00
1.3	COVID-19 Contact Tracing	\$27,227.00	\$27,227.00
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)		
1.5	Personal Protective Equipment		
1.6	Medical Expenses (including Alternative Care Facilities)		
1.7	Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency	\$28,451.00	\$28,451.00
1.8	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$135,755.00	\$135,755.00
1.9	Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19		
1.10	Mental Health Services		



	Category	Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1.11	Substance Use Services		
1.12	Other Public Health Services		
2	Expenditure Category: Negative Economic Impacts		
2.1	Household Assistance: Food Programs	\$2,221,284.00	\$2,221,284.00
2.2	Household Assistance: Rent, Mortgage, and Utility Aid (Non- ERA 1, ERA 2)	\$56,781.00	\$56,781.00
2.3	Household Assistance: Cash Transfers		
2.4	Household Assistance: Internet Access Programs		
2.5	Household Assistance: Eviction Prevention		
2.6	Unemployment Benefits or Cash Assistance to Unemployed Workers		
2.7	Job Training Assistance (e.g., Sectoral jobtraining, Subsidized Employment, Employment Supports or Incentives)		
2.8	Contributions to UI Trust Funds*		
2.9	Small Business Economic Assistance (General)	\$1,132,325.00	\$1,132,325.00
2.10	Aid to nonprofit organizations		
2.11	Aid to Tourism, Travel, or Hospitality		
2.12	Aid to Other Impacted Industries		
2.13	Other Economic Support	\$646,813.00	\$646,813.00
2.14	Rehiring Public Sector Staff		
3	Expenditure Category: Services to Disproportionately Impacted Communities		
3.1	Education Assistance: Early Learning		
3.2	Education Assistance: Aid to High-Poverty Districts		
3.3	Education Assistance: Academic Services		
3.4	Education Assistance: Social, Emotional, and Mental Health Services		
3.5	Education Assistance: Other		
3.6	Healthy Childhood Environments: Child Care		
3.7	Healthy Childhood Environments: Home Visiting		
3.8	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System		
3.9.	Healthy Childhood Environments: Other		
3.10	Housing Support: Affordable Housing		



	Category	Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
3.11	Housing Support: Services for Unhoused persons		
3.12	Housing Support: Other Housing Assistance		
3.13	Social Determinants of Health: Other		
3.14	Social Determinants of Health: Community Health Workers or Benefits Navigators		
3.15	Social Determinants of Health: Lead Remediation		
3.16	Social Determinants of Health: Community Violence Interventions		
4	Expenditure Category: Premium Pay		
4.1	Public Sector Employees		
4.2	Private Sector: Grants to other employers		
5	Expenditure Category: Infrastructure		
5.1	Clean Water: Centralized wastewater treatment		
5.2	Clean Water: Centralized wastewater collection and conveyance		
5.3	Clean Water: Decentralized wastewater		
5.4	Clean Water: Combined sewer overflows		
5.5	Clean Water: Other sewer infrastructure		
5.6	Clean Water: Stormwater		
5.7	Clean Water: Energy conservation		
5.8	Clean Water: Water conservation		
5.9	Clean Water: Nonpoint source		
5.10	Drinking water: Treatment		
5.11	Drinking water: Transmission & distribution		
5.12	Drinking water: Transmission & distribution: lead remediation		
5.13	Drinking water: Source		
5.14	Drinking water: Storage		
5.15	Drinking water: Other water infrastructure		
5.16	Broadband: "Last Mile" projects		
5.17	Broadband: Other projects	\$99,598.00	\$99,598.00
6	Expenditure Category: Revenue Replacement		
6.1	Provision of Government Services		
7	Administrative and Other		
7.1	Administrative Expenses	\$455,152.00	\$455,152.00
7.2	Evaluation and data analysis		



Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
7.3	Transfers to Other Units of Government		
7.4	Transfers to Non entitlement Units (States and Territories only)		

See Section C(7) on page 27 of the Reporting Guidance for additional information.

<u>Project Inventory – See APPENDIX A below</u>

In this section, jurisdictions should provide a description of each project undertaken. See Section C(8) on page 27 of the Reporting Guidance for additional information. Below is an example of how to present the information noted in the Reporting Guidance, which incorporates project details as well as evidence and performance measure information outlined in the relevant sections above. This information should be replicated for all of the jurisdiction's projects.

Example Project

Project [Identification Number]: [Project Name]

Funding amount: [Funding amount]

Project Expenditure Category: [Category number, Category Name]

Project overview

- A description of the project that includes an overview of the main activities of the project, the approximate timeline, primary delivery mechanisms and partners, if applicable, and intended outcomes.
- Link to the website of the project if available
- How project contributes to addressing climate change (for infrastructure projects under EC 5)

Use of Evidence

- Briefly describe the goals of the project, and whether SLFRF funds are being used for
 evidence-based interventions, the evidence base for the interventions, and/or if projects
 are being evaluated through rigorous program evaluations that are designed to build
 evidence. If a recipient is conducting a program evaluation in lieu of reporting the amount
 of spending on evidence-based interventions, they must describe the evaluation design
 (see Reporting Guidance for additional details that should be included).
- Identify the dollar amount of the total project spending that is allocated towards evidence-based interventions for each project in the Public Health (EC 1), Negative Economic Impacts (EC 2), and Services to Disproportionately Impacted Communities (EC 3) Expenditure Categories.



See Section C(6) on page 26 of the Reporting Guidance for additional information.

NOTE: For this Section, Fort Bend County Projects are listed in Attachment A below.

Performance Report

- For the Project Inventories in Section 8, include key performance indicators for your jurisdiction's major SLFRF funded projects. Report key performance indicators for each project, or group projects with substantially similar goals and the same outcome measures. Jurisdictions may choose to include some indicators for each individual project as well as crosscutting indicators. Include both output and outcome measures. See Section C(9) on page 27 of the Reporting Guidance for additional information.
- In addition, you must include the mandatory performance indicators if your jurisdiction
 has projects in the relevant areas (this information may be included in each recipient's
 Recovery Plan as they determine most appropriate). Provide data disaggregated by
 race, ethnicity, gender, income, and other relevant factors, if possible. Data should be
 presented in a table and each annual report should include updated data for the
 performance period as well as prior period data.
 - a. Household Assistance (EC 2.2 & 2.5) and Housing Support (EC 3.10-3.12):
 - Number of people or households receiving eviction prevention services (including legal representation) – estimated at ~800
 - Number of households receiving ERA funds for rental assistance 1,222
 - Number of affordable housing units preserved or developed TBD
 - b. Negative Economic Impacts (EC 2):
 - Number of workers enrolled in sectoral job training programs TBD
 - Number of workers completing sectoral job training programs TBD
 - Number of people participating in summer youth employment programs 197 participants, \$655,479 in wages paid, 39,830 hours worked (June-July)
 - c. Education Assistance (EC 3.1-3.5):
 - Number of students participating in evidence-based tutoring programs TBD
 - d. Healthy Childhood Environments (EC 3.6-3.9):
 - Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5) - TBD
 - Number of families served by home visiting TBD

See Section C(10) on page 27 of the Reporting Guidance for additional information.



<u>Ineligible Activities: Tax Offset Provision (States and territories only)</u>

For the initial reporting year, States and territories will report the following items related to the Tax Offset Provision 31 CFR 35.8. Baseline revenue or revenue-increasing covered charges are not required at this time.

Item	Amount
a. Revenue-reducing Covered Changes	\$TBD

See Section C(11) on page 28 of the Reporting Guidance for additional information.

Additional guidance will be forthcoming for reporting requirements regarding the tax offset provision.



APPENDIX A - PROJECTS

FORT BEND COUNTY, TEXAS FY 2021 State and Local Fiscal Recovery Funds (ARPA)

Recovery Plan - PROJECTS

Expenditure Category: EC-1 Public Health		
Project Name:	Mental Health Initiatives	
Funding Amount:	\$4,000,000	
Department Overview:	People with mental illness often face increased health disparities as well as economic challenges that places them further at risk of incarceration, homelessness, hospitalization and even death. Behavioral Health Services, created in 2010, works with the county justice partners, health department and the community to identify these risk factors and address them. The allocation of ARP funds to mental illness is critical for the health of our community. The Fort Bend County Mental Health Initiatives focus on: 1. Vulnerable populations - including children and families, individual involved in the Fort Bend legal system, child protection services, unstable housing, high exposure to trauma, lack of resources (such as insurance, transportation, food) etc. 2. Housing supports and coordination - housing has significantly been impacted by Covid and people with mental illness continue to struggle with securing and maintaining safe and stable housing. 3. Expansion of clinical services, case management, and continuity of care (increased referrals from justice partners and community). This would include expansion of BHS services and/ or contracting with providers. 4. Contract with Texana and/ or other qualified mental health providers to provides intensive mental health and substance abuse services including medication management, psychiatric services, crisis stabilizations, housing supports, case management, substance abuse treatment, wraparound supports, counseling and skills training. 5. Addition of clinical staff for counseling, assessment and trauma focused services for children and adults as well as first responders/ essential workers.	



COVID Impact Observed:

The COVID pandemic has had a significant impact on the mental health of our community. Not only have we seen an increase in prevalence of mental illness due to the pandemic but a worsening of conditions because of the additional stressors including increased isolation, uncertainty, increased barriers to care and increased substance use. These factors increase the risk for our already vulnerable population and increase the demand for services.

In the last year, we have seen an increased attention to mental health as we recognize the anxiety, depression, and suicide among our community and workforce. We also know that communities that already face health disparities (e.g., communities of color) as well as economic challenges are more at risk of poor outcomes including mental health problems. In addition to highlighting the significant increases we are seeing it also emphasizes several other points including: 1. Mental health functioning will likely be impacted long term (e.g., mental health after disasters last is long lasting); 2. The lack of funding and access to services prior to the pandemic for mental health places further stress on the development of adequate services and responses and; 3. The disproportionate impact on community of colors.

Timeframe:

The timeline for the expansion of mental health and substance services is March 2021 through September 30, 2024. The program will be expanded in FY 23 and FY 24.

In summary:

- FY21 request for \$132,000 to support the provision of assertive community treatment (ACT) services for persons with serious mental illness and /or co-occurring mental illness and substance through our local community mental health center.
- FY22, FY 23 and FY 24—requests include expansion of ACT and other intensive mental health and substance abuse interventions include wraparound supports and case management services through contracts with qualified providers and / or expansion of county programs
- FY 22, FY 23 and FY 24 additional full-time staff include: 1 FTE Housing Coordinator; 1 FTE Child Development Specialist and 1 FTE Licensed Clinical Staff these positions will provide services to individuals that are high risk and are involved (or at risk of involvement) in our justice or child welfare systems (children and families).
- FY 22, FY23 and FY 24 Part-time Mental Health Task Force Coordinator to assist in engaging community, especially those disproportionately impacted by COVID, and develop data driven strategies to guide Fort Bend County response to mental health needs.
- FY 23 and FY 24 expansion of mental health services and substance abuse services and supports



Expenditure Category: EC-1 Public Health	
Project Name:	EMS Vehicles & Equipment
Funding Amount:	\$2,000,000
Department Overview:	FBCEMS has requested from the ARPA to expand current response vehicle capabilities and to better position the EMS Service for current and future pandemic responses. Covid-19 placed a tremendous burden on the EMS system as a whole. Patient criticality increased, call volume increased, and hospital saturation increased; all of which resulted in a decrease in the ability for the EMS Service to keep up with higher than normal 9-1-1 demand. With each call for service, EMS response times increased. This was due to not having the number of available units staffed and in-service. Although the implementation of dynamic posting (system status management) has consistently been utilized, this still had limited impact in providing available units for responses. EMS responses were prioritized (triaged) and when possible, alternative dispositions was suggested to the patients, which included going to the hospital or clinic by private auto instead of by ambulance. The EMS Fleet has been stressed beyond capacity during the Covid-19 Pandemic. Vehicles that typically operate on six to eight emergencies daily are now seeing between ten and fourteen calls for service per day. Vehicle mileages have rapidly increased due to the call volume increase and several vehicles have been down due to maintenance issues for longer timeframes than anticipated. This does not account for normal vehicle use and normal preventative maintenance down time. Use of the ARP Funding would expand both in-service and reserve ambulances and support vehicles. During the height of the Pandemic, had additional vehicles been available, they would have been staffed to supplement daily staffing. This would have resulted in reduced response times and provided pre-hospital medical care to patients more efficiently. The requested funding includes all capital equipment required by State of Texas TAC 157 to be included in a Mobile Intensive Care Unit. Additionally, the requested units will have included in the specifications N95 filtered HVAC systems as well as Ultra
	and patients on home oxygen generators continue to need a supply of emergency oxygen for travel or during power outages such as was seen during Winter Storm Uri (February 2021). The MOGS project would provide Fort Bend County with a trailered Oxygen System that produces medical grade



	oxygen using ambient air and stores it in high-pressure cascade cylinders for distribution. The MOGS system is mobile and can be set up anywhere in the County for the manufacture or distribution of medical grade oxygen. The Trailer that is supplied is an enclosed tandem axle unit that would require a ¾ ton or 1-ton pick-up truck to pull. This apparatus would also have response capabilities during hurricanes or during other natural disasters when the citizens of the county need the medical oxygen.
Timeframe:	Estimated FY2022-2024: Due to construction times of these specialized vehicles, squads will take between three and six months for outfitting, while mobile intensive care units (MICUs) will take between nine and twelve months for the department to receive all of the units, as deliveries will be staggered.

Expenditure Category: EC-1 Public Health	
Project Name:	Recovery & Engagement Coordinator
Funding Amount:	\$397,000
Department Overview:	In supporting the longest public health pandemic in modern history, the Recovery & Engagement Coordinator will play a critical role in planning pandemic regulations, managing constituent services related to recovery needs, and producing reports on the use of Federal Funds for public consumption. plan organizational response meetings and execute related events and initiatives. This role will also ensure that the County's and County Judge's websites are updated in conjunction with IT and the Department of Health and Human Services (HHS). The coordinator will handle all contracts, requisitions, and invoices related to the Pandemic, managing the business functions of the Pandemic response. The coordinator will provide support in establishing an economic development operation, specifically aiding efforts to support small and minority-owned businesses.



Timeframe:	Estimated FY 2021 - 2022 By the end of the 3rd quarter of 2021, the coordinator will have a plan, with key performance indicators, for supporting the vaccine outreach campaign and other related activities in coordination with the Health and Human Service Department. By the end of the 4th quarter of 2021, the coordinator will present a public report of the recovery activities undertaken by the County and with the use of CARES and ARPA funding.
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Expenditure Category: EC-1 Public Health	
Project Name:	FBCSO Detention Body Scanners
Funding Amount:	\$159,000
Department Overview:	The Fort Bend County Sheriff's Office Detention Division (Jail) developed a response initiative to address and limit employees physical touching and exposure to inmates, as part of the public health crisis related to infectious disease. The recent U.S. pandemic contributes toward increased awareness of the transmission of various diseases including COVID 19. Employees who work in the Fort Bend County Detention Center (Jail) search inmate's persons and property. The searches of the inmate's persons and property are also a requirement of the Texas Commission on Jail Standards. The Fort Bend County Detention Division also provides staff to the Fort Bend County Justice Center (Courthouse). The Justice Center employees conduct physical searches of inmates and administrative searches of the public's persons and property. Due to the abeyance of criminal and civil dockets, larger numbers of inmates await docket congestion and now, with courts open, their cases are progressing in larger numbers than prior to the pandemic. Beginning from the date the body scanners are received, we will implement a program to utilize the body scanners on a daily basis to limit the exposure and physical touching of inmate's persons and property. The main activities of this program are: 1. Body scanners will be used on a daily basis to detect metals on an inmate's person and their property. The body scanners will be stationed in various locations throughout the jail so that staff can utilize them as needed.
	A 5



	are incoming to the facility and also leaving and returning from court. 3. Routine searches "shakedowns" are also an activity that is necessary and is a requirement of the Texas Commission on Jail standards. These body scanners will be used during the procedures where inmates are removed from their housing units and physically searched for contraband. The inmate's cells are then searched and their property is searched. These scanners have the capability of scanning property for metals which will limit the exposure of infectious disease. 4. One of the scanning devices will also be deployed and utilized at the Fort Bend County Justice Center where employees conduct searches of inmates, and administrative searches of persons and their property.
Timeframe:	Estimated FY2021 $-$ 2026 This program will be implemented as soon as the body scanners are received and personnel are trained in their use. The program will run indefinitely.

Expenditure Category: EC-1 Public Health	
Project Name:	FBCSO Night Shift CIT Program
Funding Amount:	\$1,065,240
Department Overview:	The Fort Bend County Sheriff's Office has developed a response initiative to address increases in mental health crisis situations, many of which arise as part of the public health crisis related to infectious disease and comorbidity issues of depression, anger, suicide, overdose, child abuse and neglect, and lethal, domestic violence related to intimate and domestic partners. The recent U.S. pandemic contributes toward increased mental health crisis situations as people with co-occurring stressors react to a combination of medical and mental health problems. A significant part of this population is comprised of historically underserved, marginalized, or adversely affected groups. From October 1, 2021, through September 30, 2022, the Sheriff's Office will implement a Night Shift CIT Program to directly respond to the increased number and types of mental health crisis calls that arise on the night shift hours, between 9:00 p.m. and 6:00 a.m. The main activities of this program are:



	1. De-escalate and take into protective custody those persons who pose an imminent safety threat to themselves or others by obtaining emergency detention orders as part of the effort to provide mental health services, with emphasis on unserved and underserved households in primarily economically disadvantaged communities 2. Use evidence-based practices and best practices to reduce the number of commitments, enabling persons with mental health crisis to receive alternative treatment and intervention before emergency detention is necessary 3. Primary delivery methods will be through specially trained and vetted deputies who possess the capabilities to effectively de-escalate crisis situations and provide appropriate emergency services 4. Effectively engage partners that provide mental health crisis services, such as hospital emergency rooms and Texana, as well as the Fort Bend County Behavioral Health Services 5. The project will promote equitable outcomes, focusing on assisting historically underserved, marginalized, or adversely affected groups
Timeframe:	Estimated FY 2021-2026: The timeline for this Program is perennial, one-year program efforts designed to deploy night shift CIT personnel beginning on October 1, 2021 and extending for incremental one-year periods whose time reaches conclusion on September 30, each year.

Expenditure Category: EC-1 Public Health	
Project Name:	Portable Generator & OEM Box Truck
Funding Amount:	\$312,807
Department Overview:	A strong supply chain management is critical for the vaccine and COVID materials. The County needs to build on existing storage locations, but recently movement of supplies for COVID response has caused the county to rent moving vehicles, which causes conflicts and limited availability. It will therefore be necessary to have a Box Truck to be used for transportation and storage of materials that are related to testing, vaccination, and operations sites. The volumes of incoming shipments for both COVID-19 vaccines and ancillary products and their delivery frequencies should be aligned to existing storage and distribution capacity at the initial and final delivery point destinations, and in consideration with the strategy to reach target populations. By having a box



	truck for OEM, it will increase the flexibility and robustness of the supply chain in the long term for the county and COVID response. The program for portable generators would be assisting the sheltering needs during emergency situations and vaccination sites. This option is to use American Rescue Plan to establish an emergency power back up for all pandemic and sheltering needs. The unpredictability of emergencies and the pandemic is critical with only 40% of our population vaccinated and going into hurricane season, creates a concern for sheltering. Over the past year weather events has caused loss of power and with the Texas State lacking on stability with the power grid, maintaining power 24/7 for sheltering is critical. This includes medical and vaccination sites needing power with generators. These generators will have a full agreement with the shelters and locations that they will provide the power in case of needs arise.
Timeframe:	To be determined

Expenditure Category: EC-1 Public Health; EC-2 Negative Economic Impact; EC-3 Disproportionately Impacted Communities	
Project Name:	CARES Continuance
Funding Amount:	\$10,000,000
Department Overview:	CARES Continuation is a furtherance of generally administrative COVID response support services utilized by various County departments, initially funded by the CARES Act funds. This includes non-medical auxiliary (contract) staff to support Health and Human Services COVID testing, contact tracing, data collection, and vaccination initiatives. It also supports Temporary County HHS positions created to manage COVID response efforts. Contract Staff is also being utilized by the Public Assistance programs for Mortgage/Utility and Small Business Assistance. Additional facility, furniture, and equipment rental was necessary to facilitate these groups totally over 200 support staff, as well as IT infrastructure and support.
Timeframe:	To be determined



Expenditure Category: EC-1 Public Health	
Project Name:	Animal Services Lifesaving Programs Aide
Funding Amount:	\$55,590
Department Overview:	Fort Bend County Animal Services has maintained a 90% or better save rate for the pets our care since August 2018 with a dedicated Lifesaving Programs team of two employees who are focused on creating positive outcomes for the more than 4500 pets entering the shelter each year. In 2020, with the constraints of the pandemic, a record number of pets left shelters to be companions to those who were quarantined, providing invaluable companionship during a very difficult time. However, now the animal welfare community faces another challenge. Across the country and in our county, as conditions began to normalize in 2021, the influx of pets into the shelter has increased both as a response to return to school and work but also as people who are employment-insecure are now losing their homes with end of the rent moratorium approaching. These numbers are like to increase over the coming months and the need to have a dedicated person who can find placement for these pets through a robust intake diversion, foster and transport program grows daily. In Fort Bend County alone, the number of households who are already behind on their rent and are facing housing insecurity due to the looming rent crisis is estimated to be almost 7500 (date from June 23, 2021, to July 5, 2021 via Rent Debt Dashboard National Equity Atlas). Should one-third of those households be pet owners, our shelter is potentially facing an additional 2500 pets on top of our typical intake that will need to be successfully placed. In order to secure a positive outcome to each pet that comes into our shelter, we estimate that for each pet, it takes approximately 5.7 hours of dedicated work per pet per positive outcome as currently staffed. With the addition of potentially 2500 pets from the looming eviction crisis alone that is an additional 14,000
	At no time has the situation for the pets in our county and our community been more at risk and while we appreciate and understand the need for funds to be



	targeted towards people and their health and well-being, our goal is to focus on the lives of the pets that are just as much a part of our families and the community we serve.
Timeframe:	Estimated FY 2021 - 2022

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	Fort Bend County Business Accelerator Program
Funding Amount:	\$1,236,000
Department Overview:	Our program focuses on assisting businesses in Fort Bend County that were negatively impacted by the COVID-19 Global Pandemic. Our mission is to provide FBC Businesses with the tools to accelerate their businesses and resurge with a stronger business than ever before. This program will provide unique opportunities to assist businesses within Fort Bend grow by leveraging and creating partnerships with entities inside of the county. This program will emphasize recruitment to provide necessary support for all businesses in the county to attempt to level the playing field. We specifically address the significant barriers to growth capital (specifically risk-based equity capital), lack of access to competitive and more profitable business opportunities, "deal flow" networks, investors, doing business with local city, county and state entitles, as well as establishing many other critical business relationships and connections. https://www.fortbendentrepreneur.com/
Timeframe:	Estimated FY 2021-2022 Grant Incentive Program timeline: Checklist of verified attendance at all 12 Courses (70% completion rate)



Project Name:	Fort Bend County S	Small Business Program	
Funding Amount:	\$10,164,000		
Department Overview:	Bend County small be Awards have been me \$5M in annual revenue Grant Level Level 1 Level 2 Level 3 Receipts and docume submitted for audit per funds, or prior to December businesses to apply is exhausted or fully contact.	e Plan Act (ARPA) provided addit usinesses for COVID-19 recovery, ade available for small business apue, based upon their 2020 Tax Returns a page of the state of	Grant Award \$ 5,000.00 \$ 15,000.00 \$ 25,000.00 s are required be loan disbursement or ner. The application for or until funds are
Timeframe:	Estimated FY 2021-2	2024	

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	Covid-19 Emergency Rental and Utility Assistance Program
Funding Amount:	\$6,254,765



Department Overview:

Fort Bend County has allocated additional funding to assist households that are unable to pay rent and utilities due to the COVID-19 pandemic. The County has established a new ERA program, in compliance with federal, state, and local guidelines, to aid eligible households through this new rental assistance program. Fort Bend County residence who meets the income eligibility and program requirements are encouraged to apply through the county's online registration portal. The ERA Program will provide rent and/or utility assistance for up to twelve (12) months, or until funds are exhausted. https://fortbend-era.powerappsportals.us/tenant/

Eligible Activity	Description	Monthly Assistance
Rent and Utility	Monthly rental assistance	\$2,000/month
Assistance	when combined with	
	utility assistance cannot	
	exceed the monthly	
	allotment of \$2,000	
Rent Only	The monthly rental	\$1,500/month
Assistance	assistance covers rent	
	payments not to exceed	
	\$1,500	
Utility Only	Utility assistance only	\$500/month
Assistance	cannot exceed the allotted	
	monthly amount and	
	covers water, electricity,	
	and gas payments	

Timeframe:

Estimated FY 2021- 2022

Expenditure Category: EC-2 Negative Economic Impact		
Project Name:	Covid-19 Mortgage and Utility Assistance Program	
Funding Amount:	\$7,000,000	



Department Overview:

The American Rescue Plan Act (ARPA) has allocated an additional funding of \$7 million to assist households that are unable to pay their Mortgage and utilities due to the continued impact of the COVID-19 pandemic. A portion of these funds have been allocated to Fort Bend County. The County has established a new COVID-19 Mortgage Assistance Program (CMAP), in compliance with federal, state, and local guidelines, to aid eligible households and homeowners through this program.

Fort Bend County residence who meets the income eligibility and program requirements are encouraged to apply through the county's online registration portal. The COVID-19 Mortgage Assistance Program will provide mortgage and/or utility assistance for up to twelve (12) months, or until funds are exhausted. https://fortbend-era.powerappsportals.us/mortgageassistance-grant/

Eligible Activity	Description	Monthly Assistance
Mortgage and Utility Assistance	Monthly mortgage assistance when combined with utility assistance cannot exceed the monthly allotment.	\$2,000/month
Mortgage Only Assistance	The monthly mortgage assistance covers principal and interest only.	\$1,500/month
Utility Only Assistance	Utility assistance only cannot exceed the allotted monthly amount and covers water, electricity, and gas payments	\$500/month

Timeframe:

Estimated FY 2021 -2022

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	Summer Youth Employment Program
Funding Amount:	\$3,000,000
Department Overview:	Fort Bend County has provided critical services to the public throughout the pandemic. This has resulted in an increased volume of work for our public service offices, such as Health and Human Services, Emergency Management, EMS, law enforcement, etc. In order to provide these services, all County support offices, such as IT, Purchasing, County Attorney, County Auditor, to name just a few, have seen a tremendous increase in work.



At the same time, County Offices were faced with staff absences and illnesses, office closures, and employees leaving the workforce due to COVID related concerns. The County's response to COVID is ongoing and permeates every office of the County. The County is also finding it difficult to recruit new employees in the current labor market.

During the summer, a pool of labor comes available in the form of teens and young adults who are out of school and ready to work. The County took advantage of this available labor by placing the youth workers throughout County and City offices to help with various tasks. The youth assisted with work backlogs, while gaining valuable work experience and an income

Delivery mechanism:

- Recruit and hire temporary coordinators to supervise the youth and coordinate the project.
- Partner with County departments and area municipalities to identify where the temporary youth employees are needed.
- Recruit up to 200 youth to work temporary assignments in County and municipal offices.
- Provide onboarding and training to youth.
- Assign Youth to work sites.
- County and city offices assign tasks to youth and provide day-to-day supervision.
- Site Coordinators ensure program is meeting goals by engaging with youth and supervisors, addressing issues as they arise, and coordinating all paperwork.
- Site Coordinators oversee the off-boarding of temporary employees at end of summer

Key Partnerships and Collaborations:

Fort Bend County will partner and coordinate with Work Force Services (WFS) to assist with identifying eligible youth and to identify local industry and municipal jobs. Other key partnerships and collaborations will include: area school districts (FBISD, LCISD, SCISD, ETC.), post-secondary education institutions, chambers of commerce and local businesses, etc.

Timeframe:

June 1, 2021, to August 31, 2021

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	County Clerk Docket E-Reset Staffing



Funding Amount:	\$392,400
Department Overview:	Processing Resets for the Judiciary - Due to Covid this is a new/additional process for the County Clerk's Office. Pre-Covid court hearing resets were processed by the Court Coordinator during court dockets. Since the Covid pandemic court dockets have been mainly virtual and the clerk's office has taken on the additional responsibility of accepting court resets and then electronically sending them to the court so that the Coordinator can reset the case.
Timeframe:	Estimated FY 2021-2022 This additional responsibility is expected to continue beyond the covid pandemic.

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	District Clerk Docket E-Reset Staffing
Funding Amount:	\$384,000
Department Overview:	The Fort Bend County District Clerk's Office requested four (4) E-Reset Clerks to assist the criminal department with the filing of resets in our electronic filing system for a total of two (2) district judges and two (2) associate judges and E.N.D Court Program. Clerks review, accept, and route the reset electronically to the district court to be assigned a court setting and electronically signed by the court. Once signed, the clerk will input the date given by the court into our case management system, which will then automatically send electronic notification to all attorneys of the reset.
Timeframe:	To be determined

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	Court Security Improvements



Funding Amount:	\$596,430
Department Overview:	COVID-19 created a backlog of court adjudications as courts closed for the pandemic. Now, new civil and criminal cases, in addition to those held in abeyance over the past year, have created security problems that will be addressed with additional personnel. Safety During Increased Activity: Court Security Deputies will manage all security aspects of a courthouse, to include protection of judges, judicial staff, court employees and the general public. Increased activity involves the need to search greater numbers of individuals, to perform courthouse security inspections, and to manage greater numbers of inmates, support staff, and violent individuals. Increased Administrative Activities: Due to increased cases, Deputies complete more courtroom documents, remove more unruly individuals, and help witnesses. They also supervise juries during lunch and after hours at hotels where jurors may be sequestered. Requirements for Specialized Training: Court Security Deputies under this program require specialized training to enable them to effectively handle larger numbers of persons representing marginalized and economically disadvantaged communities. This involves surveillance for firearms, explosives and other weapons. Inmate Management: Court Security Deputies address an increased number of prisoner transports and maintain proper documentation when prisoners are escorted to the court or upon return from the Jail. Emergency Management: Program deputies remain ready to respond to emergencies or alarms, as well as to prevent prisoner escapes. They supervise activity at courthouse holding cells, and keep prisoners safe and under control. Court Security Deputies assist in maintaining safe and effective process of jury selection during the high volume of juries being summoned to the Justice Center as we recover from absence of jury trials due to COVID. The primary focus is to employ a sufficient number of deputies to provide Court Security during recent times where an unusual and extraordinary number of cases an
Timeframe:	Estimated FY 2021 - FY 2022



Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	FBC District Attorney Public Integrity Program
Funding Amount:	\$1,647,820
Department Overview:	Public Integrity investigations are complex and often involve financial crimes. They require a high level of expertise and experience. Current staffing of only one prosecutor and one investigator restricts our response time and these investigations suffer. Limited staff requires "triage decisions" to prioritize investigations and a new complaint of urgency may derail the completion of other pending investigations. Often, an investigation resulting in no charges from an allegation is as important as finding criminal activity. The need for additional staff to respond to the influx and complexity of complaints being presented by citizens of Fort Bend County has quickly outpaced the resources of this fledgling division. The Covid-19 pandemic has created an immediate need to increase our resources to address illegal conduct occurring during this time. Fraud is rampant and requires instant attention. The investigative delays currently experienced have significantly increased due to the influx of criminal allegations during the pandemic, including complex financial crimes in our county. Delay jeopardizes the opportunity to successfully investigate and prosecute these crimes and to recover the monies disbursed. Because of the criminal justice backlog experienced nationwide as a result of the courts shutting down during the pandemic, we cannot simply shift existing resources to salve the wound. We are stretched thin at every seam. Overview of Main Activities: Investigation and prosecution of public integrity crimes, including financial crimes. Primary Delivery Mechanisms: Hiring staff to address new reports of public integrity/financial crimes and to reduce the existing backlog of public integrity investigations/prosecutions.
Timeframe:	Estimated FY 2021 – 2024 The project is funded for four years through December 2024.



Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	FBC District Attorney Expose Excellence Youth Outreach Program
Funding Amount:	\$2,000,000
Department Overview:	District Attorney was troubled by the repetitious presence of kind-hearted, non-violent juvenile offenders within the justice system and observed that many of the offenders ended up in the system due to a lack of proper guidance. COVID-19 diminished many of the protective factors for children that existed prior to the pandemic. As a result, there are more children in our community who are considered at-risk, and more children overall in need of some level of intervention. Outreach programs have a proven track record of success and represent a smart on crime, best practices approach to crime prevention. Moreover, our children are our future. We must invest in our children to ensure our future success. And with the drastic change to educational delivery and social behaviors due to the pandemic, this program addresses a need just in time.
	Overview of Main Activities: Job Skills and Career Training Business and Entrepreneur Workshops Recreational Activities Life Skills Training Field Trips Self-Expression Activities (Spoken Word, Poetry, and Visual Arts) Tutoring Services Driver's Education Financial Aid Advocacy and Support Academic Support and Advocacy Exposure to Fine Arts Mental Health and Substance Abuse Support Primary Delivery Mechanisms: Face to face interaction with youth Social media Local business mentoring Community events
	Annual celebration of youth Partners: Fort Bend County Juvenile Probation Department Fort Bend County Sheriff's Office Fort Bend County Community Supervision & Corrections Department Fort Bend County Juvenile Probation Department



	Fort Bend County Behavioral Health Services Community stakeholders currently being recruited
Timeframe:	Estimated FY 2021-2024

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	Emergency Services Districts Hazard Incentive Pay
Funding Amount:	\$500,000
Department Overview:	The main activities of this project are to provide hazard incentive pay to employees of Emergency Services Districts in Fort Bend County, to support the full-time and part-time employees (firefighters, emergency medical responders, and those who directly supervise such employees such as supervisory personnel) whose services are substantially dedicated to mitigating or responding to the COVID-19 public health emergency. Payments for each of the seven ESDs that are wholly located within Fort Bend County #2, #3, #4, #5, #6, #7, #8 Max of \$1,000 flat rate incentive pay for full-time employees of the ESD Max of \$500 flat rate incentive pay for part-time employees of the ESD
Timeframe:	Payment directly to the individual ESDs based upon their providing a list of employees and PT/FT status by August 31, 2021

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	Associate District Judges
Funding Amount:	\$1,185,690



Department Overview:	Hire two (2) Associate District Judges to assist District Court Criminal and Civil Court Judges with backlogs of criminal and civil cases, resulting from Covid-19 complete shut-down, and later slowdown in court services, through FY-2024. This expenditure will allow for the more equitable processing of cases, to include the Court's ability to lessen the arrest to trial wait time for those criminal defendants, with current pre-trial wait times of more than eighteen months. These wait times exceed, the Federal and State Constitutional guarantees of due process and speedy trial protections. Additionally, the civil caseloads have swelled by more than 15,000 cases. This backlog has resulted in added average court wait times of eleven (11) additional months to the normal expected twenty-four month wait from date of filing to initial trial setting for those civil cases filed during, and after the COVID-19 shut-down and later slow-downs. At present, those defendants charged with criminal offenses, must remain in jail awaiting trial. The backlog of cases means that those defendants on the lower end of the socio-economic scale, and those unable to raise money to pay bonds and bails remain in jail, while those more economically advantaged are able to pay bonds and await trial out of jail. With approximately eighteen (18) months added to the normal pre-trial wait time, the low income, and the economically disadvantaged suffer disproportionately longer incarceration times. This impacts the minority communities at a higher rate than others.
Timeframe:	Estimated FY-2022 -2024

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	District Clerk Passport Clerks
Funding Amount:	\$113,000
Department Overview:	The Fort Bend County District Clerk's Office requested two (2) additional passport clerks to handle the backlog of passport appointments requested by the constituents of Fort Bend County. Clerks in the passport department provide assistance to customers who are applying for a first-time passport, renewing a passport, changing the name on a passport, taking photos and providing general information.
	A-20



	Passport Clerks also work in conjunction with the Department of State. All clerks are required to take a yearly passport course to become a certified passport agent.
Timeframe:	FY 2021

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	Tax Office Clerks
Funding Amount:	\$169,490
Department Overview:	The total project spending is allocated to the salaries of three ARPA funded Clerk III employees. Web Dealer: The Tax Office average 863 title request uploads daily into Web Dealer from the dealerships. The clerks review uploads for approval or possible rejection. These transaction must be processed within 2 weeks of being received. The processing of these transactions effects the customers and Dealers receiving license plates in a timely manner. This process is performed on a daily basis to eliminate backlog. Additional duties include preparing transaction reports as needed for the state. Title Services: Two Clerks will work in the Dealer Section full time to process the registration/renewal for Walk-in Dealer transactions. This duty is performed daily to eliminate backlog. Additional duties include preparing title service licensing, collecting payments and fees, submitting payments, balance and input daily transactions. Researches, analyzes, and resolves problematic titles. Mail in Title Service: A dedicated full time Clerk will sort, process and input the daily receipt of mailed in title service request in addition to processing walk in counter renewals and placards must be performed on a daily basis to eliminate backlog. Additional duties include preparing title service licensing, collecting payments and fees, submitting payments, balance and input daily transactions. Researches, analyzes, and resolves problematic titles.
Timeframe:	FY 2021



Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	Constable, Pct. 4 Bailiff
Funding Amount:	\$71,680
Department Overview:	A major responsibility of a bailiff constitutes the maintenance of law and order within the court room in times of ongoing trials. They have the power of seizure and can retain illegal arms within the court's premises. Certain jurisdictions can entrust bailiffs with the job of legal documentation and implementation of arrest warrants. Transportation of prisoners requires the services of bailiff, who can then delegate as a police constable. The project requires the utilization of a full time designated bailiff in the interest of security and court personnel to include the community positively, improve efficiency and safety while in the court room.
Timeframe:	FY 2021

Expenditure Category: EC-2 Negative Economic Impact	
Project Name:	We All Eat Program
Funding Amount:	\$5,000,000
Department Overview:	We All Eat Texas – Fort Bend County is a program funded by Fort Bend County that allows for county residents who are experiencing food insecurity due to the COVID-19 pandemic to acquire free to-go meals from local restaurants. This synergistic county effort ensures that local families eat and that local restaurants, food growers, and suppliers receive the patronage they need to stay
	in business throughout the pandemic. The program is open to any resident of Fort Bend County, Texas who has been



	negatively impacted by the COVID-19 pandemic and would benefit from a meal.
	www.wealleattexas.com
Timeframe:	To be determined

Expenditure Category: EC-5 Water, Sewer, and Broadband Infrastructure	
Project Name:	New Domestic Water Well
Funding Amount:	\$2,000,000
Department Overview:	The City of Kendleton Water Well No. 1 was originally constructed by Katy Drilling in 1970 to an original depth of 571 feet. The well was designed with an 8-5/8" casing by a 4-1/2" screen. The pumping assembly was last removed for maintenance in 2005. At that time a 20HP Franklin motor and 6" Grundfos pump rated for 230GPM was installed. The pump was set on at a depth of 200'. A video survey of the well was done in 2017. Based on the video survey, no downhole work was done due to the poor condition of the liner and screen. Heavy buildup, and large occurrences of encrustation were observed in the 8" casing of the well. Several bulges, ruptures, or holes in casing were observed in the downhole video survey as well. After last inspection it was determined that a new water well would be required to replace Water Well No. 1. The project will require a new well with a pumping capacity of 300 gpm to be designed to include any necessary piping and electrical either at the existing site or an alternative site on City owned property. The intent of this solicitation is to identify one firms desiring to provide engineering and related technical services for this specific project. Engineering services include the following: Prepare preliminary engineering report, Prepare plans and specification, Review design with Client and Operator, Attend pre-bid and address addendums, Construction Submittals review, and Construction site visits, engineering and associated services for this groundwater supply, treatment, transmission, and distribution project including detailed design, bidding, and construction phases; construction project representative; surveying, and others as required. Permits and approvals from various state, county, and local regulatory agencies, especially the Texas Commission of Environmental Quality will be acquired.

Timeframe:



As a water well ages, the rate at which water may be pumped (commonly referred to as the well yield, flow or performance) tends to decrease A drop or complete loss of water production from a well can sometimes occur even in relatively new wells due to a lowered water level from persistent drought or over-pumping of the well which can dewater the water-bearing zones. More often, reduced well yield over time can be related to changes in the water well itself including Incrustation from mineral deposits, Physical plugging of "aquifer" (the saturated layer of sand, gravel, or rock through which water is transmitted) by sediment, Sand pumping, Well screen or casing corrosion, Pump damage. Failure of water well caused by corrosion of metal casing and other well components can seriously reduce the useful life of a well in several ways. Hole in casing caused by corrosion damage water well. Corroded and enlarged well screen holes lead to sand pumping, which in turn results in abrasive deterioration of pump parts and enlarged screen openings leading to excessive sediment velocities. A screen or well casing that has undergone significant corrosive deterioration may collapse altogether. A final negative impact of well corrosion is that water from a seriously affected well may be such low quality that uses are limited.
To be determined

Expenditure Category: EC-5 Water, Sewer, and Broadband Infrastructure	
Project Name:	Scope Of Initial Engineering Studies - West Fort Bend Water Authority (WFBWA)
Funding Amount:	\$450,000
Project Overview:	The purpose of the study is to: 1. Develop Population & Water Demand Projections 2. Identify & Analyze Currently Available Water Supplies 3. Alternative Analysis Of Identified Water Supplies **DRAFT** Study to be submitted to West Fort Bend Water Authority (WFBWA)
Timeframe:	To be determined



Expenditure Category: EC-5 Water, Sewer, and Broadband Infrastructure		
Project Name:	Broadband Infrastructure Assessment	
Funding Amount:	\$99,599	
Project Overview:	The partner for this project is CobbFendley. At the end of this feasibility study, multiple options will be presented for the County's consideration to engage in the development and implementation of a comprehensive plan to bridge the Digital Divide in the community and provide communication access to government entities and partners as well as underserved communities. Task One is a "Needs and Gap" Analysis. Task Two is Strategic Plan Development. Task Three is an Alternatives Analysis for Broadband Network Design. Task Four is to develop a Broadband Deployment Strategy. The end goal is to provide Fort Bend County with multiple options considerations to engage in the development and implementation of a comprehensive plan to bridge the Digital Divide in the community and provide communication access to government entities and partners as well as underserved communities.	
Timeframe:	Estimated FY 2022	